



Foreign
Assessment
Center

The National Intelligence Council

The National Foreign Assessment Center

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January 1981

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National Foreign Assessment Center (NFAC)

Mr. Bruce C. Clarke, Jr., Director, NFAC, and Deputy Director for National Foreign Assessment [redacted]

The National Foreign Assessment Center (NFAC) is the intelligence research, analysis, and production element of the Central Intelligence Agency.

NFAC's function is to inform the US national security policy process by providing a relevant and timely analytic product. NFAC does this in a variety of ways ranging from informal direct contacts with policy makers to briefings and formal written products. These include serial publications, monograph studies, and contributions to the most formal of intelligence products, the National Intelligence Estimate. The research and analysis effort is organized along functional lines; the geographic coverage and range of activities of each major component are shown below. Further information on analytic activities and the intelligence support that NFAC can provide may be obtained from the senior official identified for each component.

Office of Political Analysis

Coverage: Worldwide

Produces:

- Current reporting on political developments
- Intelligence research studies on:
 - Political developments in individual countries and in regional groupings
 - International issues

Manages:

- Task forces for crisis monitoring
- Interdisciplinary analytic centers on:
 - Southwest Asia
 - Cuba-Caribbean
 - China-US relations
 - International narcotics and terrorism

Miss Helene L. Boatner, Director, [redacted]

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Office of Strategic Research

Coverage: Primarily on Communist states

Produces:

- Current reporting on military and military-economic developments
- Intelligence research studies on:
 - Military forces and capabilities
 - Military doctrine, strategy and tactics
 - Military policy and programs
 - Economic implications of military programs

Provides:

- Intelligence support to SALT and MBFR negotiations

Mr. R. M. Huffstutler, Director, [redacted]

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Arms Control Intelligence Staff

Office of Scientific and Weapons Research

Coverage: Primarily on Communist states

Produces:

- Current reporting on scientific and technical developments
- Intelligence research studies on:
 - Technical characteristics of weapon and space systems
 - Physical and life sciences
 - Military and civil technology
 - Nuclear energy and weapons

Mr. E. Wayne Boring, Director, [redacted]

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Office of Economic Research

Coverage: Worldwide, with emphasis on Communist states

Produces:

- Current reporting on economic and energy developments
- Intelligence research studies on:
 - Economic performance and capabilities
 - Economic plans and programs
 - Energy capabilities and programs

Dr. Maurice C. Ernst, Director, [redacted]

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Office of Geographic and Societal Research

Coverage: Worldwide

Produces:

- Intelligence research studies on:
 - Geographic and natural resource topics
 - Social, cultural and demographic topics
- Maps, charts, and graphics

Provides:

- Specialized map reference services and maps

Dr. James P. Lynch, Director, [redacted]

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Office of Current Operations

Coverage: Worldwide

- Publishes the *National Intelligence Daily*
- Manages the 24-hour CIA Operations Center

Mr. Richard Kerr, Director, [redacted]

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National Intelligence Council

Mr. Richard Lehman, Chairman [redacted]

The National Intelligence Council (NIC) is the production element of the Intelligence Community.

The NIC identifies those US national security issues before the policy makers that can be illuminated best by an inter-agency analysis and manages the Community-wide production of an appropriate National Intelligence issuance. The purpose is to ensure that the policy maker is informed fully on the most important issues by bringing to bear all of the pertinent information, analytic power, and intelligence judgment that exist in the Community. To perform this function, the NIC maintains continuing contact with policy-level

consumers to ensure that their intelligence support needs are known and met.

The NIC consists of nine senior National Intelligence Officers (NIOs) with substantive accounts as shown below. In addition, there are two NIOs-At-Large and a small Analytic Group. The NIOs are the principal substantive support officers to the DCI and DD/NFA in providing intelligence inputs to the policy process at the NSC level. Given the broad scope of their responsibilities, the NIOs provide an important point of access for the policy maker to the collection and analytic mechanisms of the Intelligence Community.

NIO/Africa

Dr. Gray Cowan, [redacted]

NIO/East Asia

Amb. John Holdridge, [redacted]

NIO/Latin America

Dr. Jack Davis, [redacted]

NIO/Near East and South Asia

Mr. Robert Ames [redacted]

NIO/USSR-Eastern Europe

Dr. Robert Gates [redacted]

NIO/Western Europe

Mr. Joseph Zaring, [redacted]

NIO/Strategic Programs

Mr. David Brandwein, [redacted]

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NIO/General Purpose Forces

Major Gen. Ennis Whitehead, [redacted]

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NIO/Warning

Mr. Richard Lehman, [redacted]

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NIO-At-Large

Mr. Hans Heymann, [redacted]

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NIO-At-Large

Dr. Jeremy Azrael, [redacted]

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Analytic Group

Dr. Harold Ford, Associate Chairman, [redacted]

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Interagency Intelligence Publications

National Intelligence Estimate: Addresses a foreign situation of highest policy concern to the United States. An NIE goes beyond the consideration of factual evidence to project likely outcomes.

Special National Intelligence Estimate: Shares the attributes of the NIE but addresses an urgent and specific problem.

Alert Memorandum: Warns of a current development that threatens US interests. It addresses the possible trend of events, the resulting implications for US interests, and relevant intelligence collection actions.

Interagency Intelligence Memorandum: Assesses a foreign situation of high policy concern to the US. It is the appropriate interagency vehicle on occasions when the paramount intelligence task is the reaching of factual determinations.

The Memorandum to Holders is a device used:

- To reaffirm the findings of an existing paper after the passage of time or after significant changes in the situation.
- To update an existing paper that does not require extensive re-examination.
- To consider new questions or materials in conjunction with an existing, valid paper.

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A compilation, Selected National Intelligence Publications, is issued periodically by the NIC. Copies of NIC publications may be obtained by contacting [redacted]

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National Security Information

Unauthorized Disclosure
Subject to Criminal Sanctions

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Office of Imagery Analysis

Coverage: Emphasis on Communist states

Produces:

- Photographic intelligence research studies on:
 - Military forces and activities
 - Economic facilities and activities
 - Scientific and technical facilities and activities

Develops:

- Methodologies and techniques for intelligence exploitation of imagery

Mr. Wayne Strand, Director

Office of Central Reference

Coverage: Worldwide, with emphasis on Communist states

- [redacted]
- Provides intelligence reference and bibliographic services

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Mr. Clarus Rice, Director

NFAC Intelligence Publications

Monograph Studies

Intelligence Memorandum: A brief, timely analysis of a current foreign policy issue or intelligence development sufficiently important to merit the attention of policy and action officers.

Intelligence Assessment: Comprehensive study of a topic. Judgments are supported by evidence and analysis.

Technical Intelligence Report: Designed mainly for technical users. Usually dealing with evaluation of weapon systems capabilities.

Research Paper: A largely descriptive in-depth review of a topic.

Reference Aid: A compilation of factual data—e.g., trade statistics.

Typescript Memorandum: A quick response intelligence analysis prepared at the request of or in direct support of a policy official.

Serials

Daily

National Intelligence Daily
Science and Weapons Daily Review

Weekly

Military Weekly Review
Near East and South Asia Review
USSR and Eastern Europe Review
Latin America Review
Africa Review
International Economic and Energy Weekly

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Bi-Weekly

East Asia Review
China Review
Western Europe Review
Economic and Energy Indicators

Monthly

Imagery Analysis Monthly Review
International Issues Review
International Energy Statistical Review
Strategic Intelligence Monthly Review
Chiefs of State and Cabinet Officers

Bi-Monthly

Contra: An NFAC Journal of Alternate Views

Quarterly

[redacted]
China International Trade Quarterly Review
Communist Aid and Trade Activities in Less Developed Countries

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Annual

Basic Intelligence Factbook

Irregular

Analytical Methods Review
International Narcotics Review

An area index of NFAC publications is published annually and a weekly publication, NFAC Selected Intelligence Reports, provides the titles and abstracts of issuances. Copies of NFAC publications may be obtained by contacting

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